



Board Governance Event

Lloyds Banking Group
2 December 2024

Today's panel discussions



1 Ensuring appropriate governance and diverse challenge across the business

2 Overseeing risks in a dynamic environment

3 Balancing the needs of shareholders and other stakeholders

Today's presenters



Robin Budenberg

Chair
Chair of Nomination and
Governance Committee



Sarah Legg

Independent Director
Chair of Audit Committee



Amanda Mackenzie

Independent Director
Chair of Responsible
Business Committee



Cathy Turner

Senior Independent Director
Chair of Remuneration Committee



Catherine Woods

Independent Director
Chair of Board Risk Committee



Nigel Hinshelwood

Ring Fenced Bank Senior
Independent Director
Chair of IT and Cyber Advisory Forum



Douglas Radcliffe

Group Investor Relations
Director

Non-Executive Directors



Non-Executive Directors	Role on the Group Board	Joined
Robin Budenberg	Chair, Chair of Nomination and Governance Committee	2020
Nathan Bostock	Independent Director and Chair of Lloyds Bank Corporate Markets	2024
Sarah Legg	Independent Director, Chair of Audit Committee	2019
Amanda Mackenzie	Independent Director, Chair of Responsible Business Committee	2018
Harmeen Mehta	Independent Director	2021
Cathy Turner	Senior Independent Director, Chair of Remuneration Committee	2022
Scott Wheway	Independent Director and Chair of Scottish Widows Group	2022
Catherine Woods	Independent Director, Chair of Board Risk Committee	2020

Non-Executive Directors	Role on the Ring Fenced Bank Boards	Joined
Nigel Hinshelwood	Ring Fenced Bank Senior Independent Director, Chair of IT and Cyber Advisory Forum	2019
Sarah Bentley	Ring Fenced Bank Independent Director	2019
Brendan Gilligan	Ring Fenced Bank Independent Director	2019

Board's focus areas



Current focus areas

Cultural change

Technology and data transformation

Strategy implementation and tracking of its progress

Conduct – FCA Motor Finance Review

Other ongoing focus areas

External environment

Financial performance

Customer experience

People, Management / Board effectiveness and succession

Risk and operational resilience, including cyber security & fraud

Purpose & building an inclusive and sustainable future

Panel discussions and Q&A

Panel 1:

Ensuring appropriate governance and diverse challenge across the business

Robin Budenberg, Chair, Chair of Nomination and Governance Committee

Cathy Turner, Senior Independent Director, Chair of Remuneration Committee

Sarah Legg, Independent Director, Chair of Audit Committee

Panel 2:

Overseeing risks in a dynamic environment

Catherine Woods, Independent Director, Chair of Board Risk Committee

Sarah Legg, Independent Director, Chair of Audit Committee

Nigel Hinshelwood, Ring Fenced Bank Senior Independent Director, Chair of IT and Cyber Advisory Forum

Panel 3:

Balancing the needs of shareholders and other stakeholders

Robin Budenberg, Chair, Chair of Nomination and Governance Committee

Cathy Turner, Senior Independent Director, Chair of Remuneration Committee

Amanda Mackenzie, Independent Director, Chair of Responsible Business Committee

Thank you