

MIFIDPRU Disclosures

Halifax Share Dealing Limited Year Ending 31 December 2023

1 INTRODUCTION	5
1.1 Basic of Disclosures	5
1.2 Frequency of Disclosures	5
1.3 Verification of Disclosures	5
2 RISK MANAGEMENT OBJECTIVES AND POLICIES	5
2.1 Summary of Risk Appetite	5
2.2 Risk Tolerance	5
2.3 Risk Appetite	6
2.4 Own Funds Requirements	7
2.4.1 Concentration Risk	7
2.4.2 Liquidity Risk	7
3 GOVERNANCE ARRANGEMENTS	7
3.1 About us	8
3.1.1 Corporate Governance	8
3.1.2 The Board of Directors	8
3.1.3 Embark Group Board and Committees	8
3.2 Directorships Held by Members of the Management Body	8
3.3 Appointment and Induction of Directors	9
3.4 Board Committee	9
3.5 Board Diversity	9
3.6 Board Effectiveness	9
4 OWN FUNDS	10
4.1 Own Funds Requirements	11
4.2 Approach to assessing the adequacy of its own funds in accordance with the overall financial adequacy rule	12
5 REMUNERATION POLICY AND PRACTICES	12
5.1 Remuneration	12
5.2 Principles of the Remuneration Policy	13
5.3 Fixed vs. Variable Reward Elements	13
5.4 Variable Reward Plans	14
5.4.1 Group Performance Share Plan	14
5.4.2 Other types of awards	14
5.4.3 Redundancy Pay	15
6 ALL EMPLOYEE SHARE PLANS	15
6.1 Pension and supplementary schemes	15

6.2	Quantitative disclosures	15
7	INVESTMENT POLICY.....	16

1 Introduction

This document sets out the public disclosures required under the Investment Firm Prudential Regime (IFPR) for Halifax Share Dealing Limited (the 'Company') as at 31 December 2023 and as defined under the Financial Conduct Authority (FCA) prudential handbook, MIFIDPRU. The Company is supervised by the FCA on a solo entity basis and is a wholly owned subsidiary of Embark Group Limited which is part of Lloyds Banking Group.

1.1 Basic of Disclosures

The Company undertakes activities within the scope of the UK Markets in Financial Instruments Directive (MiFID) and is therefore subject to the prudential requirements of the IFPR contained in the FCA's MIFIDPRU handbook. The Company is required to publish disclosures in accordance with the provisions outlined in Chapter 8 of the handbook.

The financial information within these disclosures is calculated in accordance with the rules set out in the MIFIDPRU handbook.

1.2 Frequency of Disclosures

The Company makes available its disclosures on an annual basis and a standalone copy of these disclosures is located on the Lloyds Banking Group plc website: <https://www.lloydsbankinggroup.com/investors/financial-downloads.html>

All calculations are determined in line with the Company's financial year end reference date 31st December.

1.3 Verification of Disclosures

The disclosures required under Chapter 8 of the MIFIDPRU handbook are not required to be subjected to an external audit. Instead, the disclosures have been verified and approved through internal governance procedures including approval at the Company's Board. The disclosures are only subject to external verification to the extent that they contain some equivalent figures taken from the audited annual financial statements.

2 Risk Management Objectives and Policies

The Company follows the mandatory Lloyds Banking Group ('LBG') risk management framework, an ongoing cycle of activities designed to ensure effective end-to-end risk management. Further details on LBG's approach to risk management can be found at:

<https://www.lloydsbankinggroup.com/who-we-are/group-overview/risk-management.html>

2.1 Summary of Risk Appetite

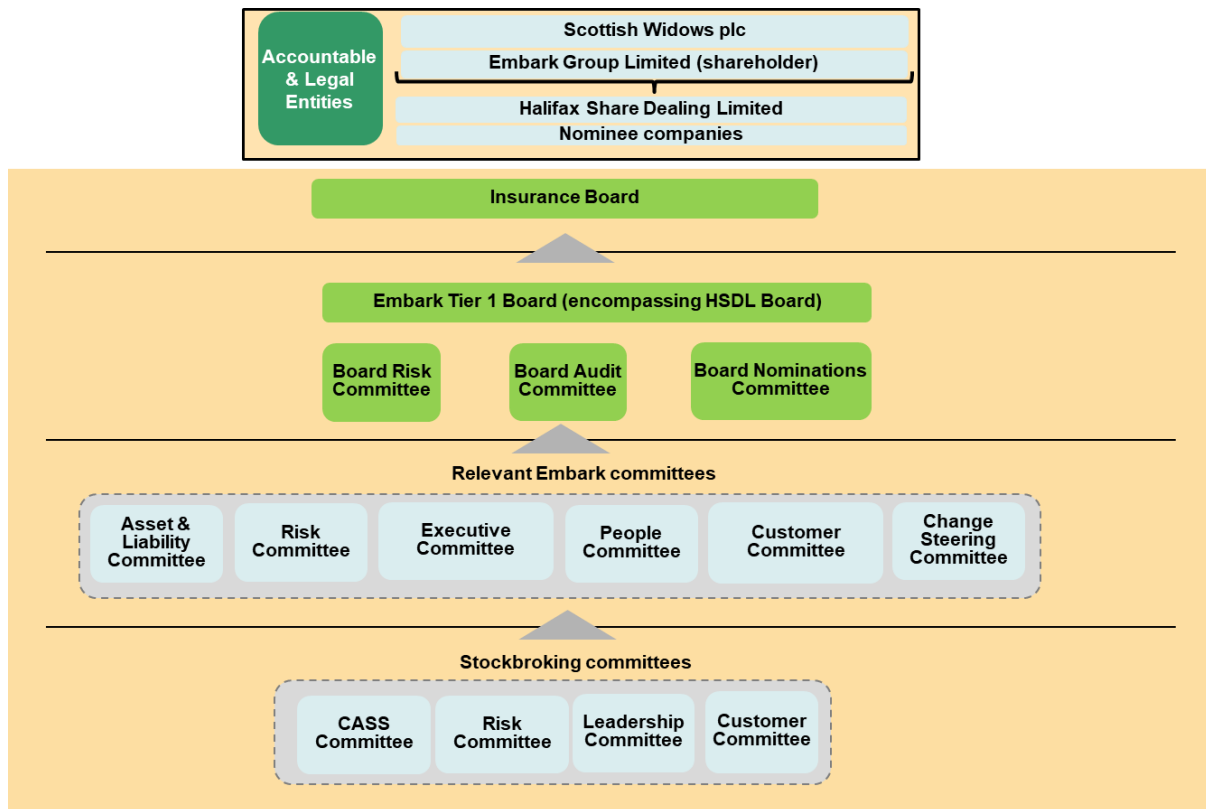
The Company recognises the impact its actions have on both the reputation of Lloyds Banking Group and on its customers. The Company appreciates that it is dealing with investors of differing levels of experience and competence, and endeavours to consider the needs and interests of its customers in all its interactions with them. The Company's Board and leadership team acknowledge that the operations of the business are not devoid of risk and therefore each risk category carries a more definitive statement of risk appetite, along with relevant measures, which are set out below.

2.2 Risk Tolerance

The Company's risk tolerance is informed by LBG policies and is set in line with the business' specific regulatory and legal obligations. Board-approved metrics and thresholds serve to evaluate operational performance against the stated risk appetite.

2.3 Risk Appetite

It is the role of the Company’s Board to set risk appetite with due consideration to exposures arising from external environment impacts and/or regulatory pressures. Each risk is supported by a specific appetite statement which, where applicable, aligns to the overarching LBG Board’s risk appetite statements that also inform Group policy. Tolerance measures are set in line with Group policy risk appetite measures and, where applicable, to meet the firm’s legal and regulatory obligations to comply with specific rules and regulator handbooks such as Client Assets (‘CASS’), Conduct of Business Sourcebook (‘COBS’) and ISA regulations. The Company’s Board’s risk appetites are a key driver for business risk reporting and outputs are reviewed monthly at both business and key governance meetings. There is a clear governance structure for the reporting and escalation of risks.



Breaches of risk appetite that are assessed as being below the threshold for material events are formally reported to the Company’s Board Risk Committee and Company’s Risk Committee. These incidents are managed locally by the Company’s business managers and supported by the Company’s first line risk team and subject matter experts in the wider risk community. Remedial solutions and actions are tracked to completion and ongoing metric performance is monitored to ensure it returns to accepted appetite levels.

Where a breach of risk appetite is assessed as meeting or exceeding LBG’s materiality thresholds this will be formally reported as a material event under the LBG Operational Risk Policy – Material Event Escalation Procedure with full support provided by the Company’s risk teams who will also oversee the escalation to business unit managing directors and Group. As mandated by LBG policy, the Company maintains its risk profile on LBG’s Risk & Control Self-Assessment (‘RCSA’) system which documents the key risks to the business and which is regularly reviewed at several junctures within the current governance landscape.

The business risk profile is subject to review of inherent and residual risk assessments, control effectiveness assessment and risk acceptance on a continuous basis and reported regularly via risk committees, including details of potential financial exposure and capital and liquidity allocation for each one of our top risks arising from the latest internal capital adequacy and risk assessment (‘ICARA’).

2.4 Own Funds Requirements

A MIFIDPRU investment firm must at all times maintain own funds that are at least equal to its own funds requirement being the highest of:

- its permanent minimum capital requirement ('PMR'), which for the Company is £750,000; or
- its fixed overheads requirement ('FOR'), which amounts to 25% of its most recently audited annual expenditure less permissible deductions; or
- its K-factor requirement

The K-Factor requirement drove the Company's own funds requirement as at 31st December.

2.4.1 Concentration Risk

The Company has determined that as at 31st December it did not have any concentrated exposures to any client or group of connected clients or any concentration of business for revenue on a particular product, in a particular market, or a geographic location exposes an organisation to loss due to any adverse changes. The Company's concentration risk is considered accordingly as part of the continuous management of its capital and liquidity.

The Company also identified that it did not have any concentrated exposures to any client or group of connected clients as at 31st December. The Company monitors and controls its concentration risk using sound administrative and accounting procedures and robust internal control mechanisms. This is not limited to monitoring trading book exposures, but also includes any concentration in assets not recorded in a trading book (for example, trade debts) or any off-balance sheet items. It also includes any concentration risk that may arise from:

- the location of client money
- the location of custody assets
- a firm's own cash deposits
- earnings

2.4.2 Liquidity Risk

Liquidity risk is the risk of not having sufficient liquid financial resources to meet obligations when they fall due or having to incur excessive costs to do so. The Company's balance sheet is relatively non-complex with a strong link between its capital resources and liquid assets as far as the Firm's liquid assets, given the cash nature of the business, are at least equal to the Firm's Common Equity Tier 1 ('CET1') Capital. Daily liquidity monitoring processes monitor the current liquidity position and ensure that any emerging liquidity trends or future liquidity needs are captured. If necessary, mitigating action can be taken to protect the Company's liquidity position. The Company does not rely on lines of credit to meet its liquidity requirements.

3 Governance Arrangements

The Company's governance structure complies with the requirement in the FCA's Senior Management Arrangements and Controls rulebook ('SYSC') to ensure the management body defines, oversees and is accountable for the implementation of governance arrangements that ensure effective and prudent management of the firm, including the segregation of duties in the organisation and the prevention of conflicts of interest, and in a manner that promotes the integrity of the market and the interests of clients under SYSC4.3A.6R(1). Full details of the role of the Company's management body can be found at: <https://www.halifax.co.uk/investing/help-and-guidance/important-information.html>

3.1 About us

Halifax Share Dealing is an online broker, allowing customers to buy and sell shares in UK and international listed companies across a range of markets. The Halifax service is operated by Halifax Share Dealing Limited ('HSDL' or the 'Company').

HSDL has been operating since 1997, when it was initially set up to support the flotation of the Halifax Building Society. Since then, HSDL has expanded into one of the UK's largest execution only stockbrokers.

3.1.1 Corporate Governance

The Company is the core business stockbroking arm and is a wholly owned subsidiary of Embark Group Limited which is part of Lloyds Banking Group plc (the 'Group') and is authorised and regulated by the Financial Conduct Authority as an investment firm.

3.1.2 The Board of Directors

HSDL is led by a Board comprising a Non-Executive Chair, Independent Non-Executive Directors, and Executive Directors. The Board is collectively responsible for the long-term success of the company. It achieves this by setting the strategy and overseeing delivery against it, establishing the culture, values, and standards of the business, setting risk appetite and ensuring that the business manages risk effectively, monitoring financial performance and reporting and ensuring that appropriate and effective succession planning arrangements are in place.

The Board has delegated to management the power to make decisions on operational matters, including those relating to capital, liquidity, and market risk, within an agreed framework.

The roles of the Chair and the Board and its governance arrangements, including the schedule of matters specifically reserved to the Board for decision, are reviewed annually.

3.1.3 Embark Group Board and Committees

As a wholly owned subsidiary of Embark Group, HSDL is aligned to Embark Group's internal organisational structure.

Embark Group operates a Tier 1 Board comprising of the six core legal entities of Embark Group Limited, Embark Investment Services Limited, Sterling ISA Managers Limited, EBS Pensions Limited, Embark Services Limited, and Halifax Share Dealing Limited. There is common directorship across the six entities to enable concurrent boards to take place, where appropriate to do so. When concurrent boards do take place, the agenda and papers identify which entities are impacted, and where appropriate, discreet sections for each Company.

The Tier 1 Board is responsible for the governance of the Embark Group businesses and operates with an Audit Committee, Risk Committee and Nomination and Governance Committee.

The Chair of the Embark Tier 1 Risk Committee (or other individual nominated by the Committee) will report formally to the Embark Tier 1 Board and will escalate any matters it deems appropriate on any area within its remit where action or improvement is needed.

3.2 Directorships Held by Members of the Management Body

The table below shows the number of directorships held by members of HSDL's Board as at 31 December 2023. For the purposes of MIFIDPRU, the total number of directorships excludes directorships held in organisations which do not pursue predominantly commercial objectives. Multiple directorships held within the same group are counted as one directorship.

Name	Position within the Company	Number of Directorships outside the Company*
Donald MacKechnie	Chair of Governing Body	0
Jonathan Anderson	Independent Non-Executive Director and Chair of Audit Committee	1
Paul MacMahon	Independent Non-Executive Director and Chair of Risk Committee	1
Mark Skinner	Independent Non-Executive Director	1
Jackie Leiper	Executive Director	0
Scott Guild	Executive Director	0
Manuel Pardavila-Gonzalez	Executive Director	0

3.3 Appointment and Induction of Directors

Directors are appointed by the Embark Tier 1 Board in accordance with the Embark Group's governance processes applicable to subsidiary companies.

All new directors, including Independent Non-Executive Directors, Non-Executive Directors and Executive Directors are offered an induction session prior to their appointment dealing with their duties and responsibilities, and setting out what is expected of them in their role as a director. In addition, regular training, and information sessions on specific topics of interest / relevance are made available to directors on an ongoing basis, delivered by both internal Group personnel and external third parties.

3.4 Board Committee

The Embark Tier 1 Board is supported by the Embark Tier 1 Risk Committee, which makes recommendations to the Embark Tier 1 Board on matters delegated to it, in relation to internal control, risk, financial reporting and governance. This enables the Board to spend a greater proportion of its time on strategic, forward looking agenda items. The Risk Committee is chaired by an experienced Chair. The Committee Chair reports to the Embark Tier 1 Board on the activities of the Committee at each Embark Tier 1 Board meeting. The Firm is not required to set up a management body risk committee under MIFIDPRU rule 7.3.1R but has chosen to do so.

3.5 Board Diversity

New appointments are made on merit, taking account of the specific skills and experience, independence and knowledge needed to ensure a rounded Board and the diversity benefits each candidate can bring to the overall Board composition.

The Company is working towards the ambition set in the Lloyds Board Diversity Policy with further details available at www.lloydsbankinggroup.com/who-we-are/responsible-business/inclusion-and-diversity/board-diversity-policy.

3.6 Board Effectiveness

The Chair of the Board leads a review of the Board's effectiveness and that of its committees. The evaluation process provides an opportunity to consider ways of identifying greater efficiencies, maximising strengths, and highlighting areas for further development and improvement.

Further information on the role of the Board is available at: <https://www.halifax.co.uk/investing/help-and-guidance/important-information.html>

4 Own Funds

The Company's own funds comprise exclusively of Common Equity Tier 1 ('CET1') capital, as at 31 December 2023, which is the most robust category of financial resources. It is comprised of fully paid issued ordinary shares and retained earnings.

Composition of regulatory own funds			
	Item	Amount (GBP thousands)	Source based on reference numbers/letters of the balance sheet in the audited financial statements
1	OWN FUNDS	61,446	Total Equity
2	TIER 1 CAPITAL	61,446	
3	COMMON EQUITY TIER 1 CAPITAL	61,446	
4	Fully paid-up capital instruments	15,000	Share Capital, note 12 of statutory accounts
5	Share premium		
6	Retained earnings	46,446	
7	accumulated other comprehensive income		
8	Other reserves		
9	Adjustments to CET1 due to prudential filters		
10	Other funds		
11	(-) TOTAL DEDUCTIONS FROM COMMON EQUITY TIER 1		
19	CET1: Other capital elements, deductions, and adjustments		
20	ADDITIONAL TIER 1 CAPITAL		
21	Fully paid up, directly issued capital instruments		
22	Share premium		
23	(-) TOTAL DEDUCTIONS FROM ADDITIONAL TIER 1		
24	Additional Tier 1: Other capital elements, deductions and adjustments		
25	TIER 2 CAPITAL		
26	Fully paid up, directly issued capital instruments		
27	Share premium		
28	(-) TOTAL DEDUCTIONS FROM TIER 2		
29	Tier 2: Other capital elements, deductions and adjustments		

Own funds: reconciliation of regulatory own funds to balance sheet in the audited financial statements				
		a	b	c
		Balance sheet as in published/audited financial statements	Under regulatory scope of consolidation	Cross-reference to template OF1
		As at period end	As at period end	
Assets - Breakdown by asset classes according to the balance sheet in the audited financial statements				
1	Investments in subsidiaries	1		
2	Trades & other receivables	78,290		
3	Short-term investments	22,500		
4	Cash and cash equivalents	45,369		
	Total Assets	146,159		
Liabilities - Breakdown by liability classes according to the balance sheet in the audited financial statements				
1	Current Tax liabilities	13,866		
2	Trade and other payables	70,847		
3	Bank overdrafts	-		
	Total Liabilities	84,713		
Shareholders' Equity				
1	Share Capital	15,000		Item 4
2	Retained Earnings	46,446		Item 6
	Total Shareholder's equity	61,446		Item 1
Own funds: main features of own instruments issued by the firm				
The Company's own funds are made up of Common Equity Tier 1, CET1, capital comprising of fully paid-up Share Capital and Retained Earnings.				

4.1 Own Funds Requirements

The Company is required to disclose the K-factor requirement ('KFR') and the fixed overhead requirement ('FOR') amounts in relation to compliance with the own funds requirements as set out in MIFIDPRU4.3 as at 31st December 2023.

Item		Total amount in GBP (thousands)
KFR	K-AUM (assets under management), K-CMH (client money held) and K-ASA (assets safeguarded)	12,511
	K-DTF (daily trading flow) and K-COH (customer orders handled)	42
	K-NPR (net position risk), K-CMG (clearing margin given), K-TCD (trading counterparty default) and K-CON (concentration risk)	298
	Total KFR	12,851
FOR		7,783

4.2 Approach to assessing the adequacy of its own funds in accordance with the overall financial adequacy rule

The purpose of the Company's ICARA is to ensure that the Firm has sufficient capital at all times to cover the risks associated with its on-going activities as per the requirement under MIFIDPRU 7.4.7R(1) (Overall financial adequacy rule). The rule states that a MIFIDPRU investment firm is obliged to hold own funds and liquid assets which are adequate, both as to their amount and quality, to ensure that:

- (a) it is able to remain financially viable throughout the economic cycle, with the ability to address any material potential harm that may result from its ongoing activities; and
- (b) its business can be wound down in an orderly manner, minimising harm to consumers or to other market participants.

The Company prepares an ICARA document annually, supported by attestations throughout the year to reflect changes in the business or its wider operating environment. If a material change to the Firm's strategy or risk profile is identified through the attestation process, then the document would be fully refreshed mid-cycle and presented to the Company's Board for approval. This is in line with the FCA's expectations under MIFIDPRU 7.8.2 (R) where a *firm* must review the adequacy of its *ICARA process* and ensure that this is documented.

This risk capital held is assessed by considering the impact of adverse events that could arise from the material harms that may arise from the Company's ongoing activities. Scenario testing is also performed, and capital plans put in place to respond to possible future events. The Company is required to hold sufficient capital resources to meet the overall assessment of risk capital on this basis.

- Within the ICARA, the capital assessment process is complemented by:
- Identification of material harms for the Company;
- Selection of risk scenarios for modelling, based on those material harms; and
- Agreement of stress test components and assumptions used in scenarios to enable financial modelling.

This process is undertaken at least annually and is challenged by both the Company's Asset and Liability Committee and Board.

5 Remuneration Policy and Practices

5.1 Remuneration

The Company is a FCA solo regulated entity firm that is subject to the MIFIDPRU Remuneration Code. However, as a non-SNI MIFIDPRU investment firm not meeting the conditions in SYSC 19G.1.1R(2) the Company is not subject to the regulatory provisions relating to shares, instruments and alternative arrangements, retention policy, shares, and discretionary pension benefits.

The Company is part of the wider Lloyds Banking Group ('the Group').

As a Capital Requirements Directive ('CRD') firm, the Group is required to adopt and apply a remuneration policy that is firm-wide, which includes the Company. Consequently, the remuneration policy complies with CRD requirements as well as all other regulations that are applicable to its regulated subsidiaries, including the MIFIDPRU Remuneration Code (SYSC 19.G of the FCA Handbook).

The Group's Remuneration Policy is set by the Group Remuneration Committee comprising of solely independent directors (and is adopted Group-wide through the legal entity committees). The Company's Chief Executive Officer is accountable for establishing, implementing, and maintaining remuneration policies, procedures and practices within IP&I which adhere to the Group's remuneration policy, and are consistent with and promote principles of effective risk management. Support is provided by the Insurance People Committee which is responsible for ensuring that remuneration related activity is effectively monitored.

The Group operates a separate identification process for the identification of its CRD Material Risk Takers ('MRTs') and its MIFIDPRU Identified Staff.

The Identification of MIFIDPRU Identified Staff is undertaken on a solo basis for each legal entity. e.g. the Company. The MIFIDPRU Identified Staff methodology is based on eleven criteria, which satisfy the requirements in SYSC 19.G.5.3 - 5.5 of the FCA Handbook.

The roles identified include Senior Management, Business and Function leaders, regulated roles, control functions and other roles considered to be materially risk-taking.

5.2 Principles of the Remuneration Policy

The Remuneration Policy is based on four core aims that are designed to specifically promote certain desired behaviours and outcomes, which are supported by the structure of the remuneration package offered to colleagues:

- Performance Driven – Reward should recognise collective success in delivering our purpose and strategy (aligned with the Group's risk appetite and conduct expectations) and individual contribution to that success.
- Talent Focused – Reward should attract and retain skilled colleagues of the highest calibre across the organisation, delivering the workforce of the future.
- Values Based – Reward should be designed so that it is fair and embodies our values: People first, Inclusive, Trusted, Sustainable and Bold.
- Clear and Understood – Reward should be explained clearly and understood by colleagues, enabling increased personalisation and choice.

These principles are interpreted and explained in detailed reward policies and procedures which govern specific areas of reward and support the practical operation of the Remuneration Policy.

These policies and procedures reinforce the alignment between business strategy, risk profile and remuneration and provide a framework for understanding and implementing the Group's remuneration structure. The objective of the policy is to align individual reward with the Group's performance, the interests of its shareholders and a prudent approach to risk management.

The remuneration policy is based on principles which are applicable to all employees within the Group and, in particular, the principle that the reward package should support the delivery of the Group's purpose and strategic aim whilst delivering long-term superior and sustainable returns to shareholders. It fosters performance in line with the Group's values and behaviours, encourages effective risk disciplines and is in line with relevant regulations and codes of best practice.

To support remuneration decision-making, a robust and effective performance management framework is operated. Business performance is assessed across the Group using a balanced scorecard approach comprising of financial and non-financial metrics.

A strong risk governance model is in place which manages against the Group's appetite for risk. The risk types considered are set out in the Risk Management Framework and include Market risk, Credit risk, Funding and Liquidity risk, Capital risk, People risk, Operational risk, Conduct risk, Regulatory and legal risk, Governance risk, financial reporting risk and Insurance risk.

5.3 Fixed vs. Variable Reward Elements

Remuneration is delivered via a combination of fixed and variable remuneration.

Fixed remuneration reflects the role, responsibility, and experience of a colleague. In addition to receiving a salary, benefits are available to UK based colleagues including, pensions, concessionary financial products, private medical cover, and a retail discount scheme.

There are a small number of senior employees who are also in receipt of a role-based allowance. Role based allowances are delivered monthly in cash. The purpose of the role-based allowance is to ensure

that total fixed remuneration is commensurate with the role, responsibilities, and experience of the individual; provides a competitive reward package; and is appropriately balanced with variable remuneration, in line with regulatory requirements.

Variable remuneration is based on an assessment of individual, business area and Group performance. The mix of variable and fixed remuneration is driven by seniority and role.

The performance-related elements of pay make up a significant proportion of the total remuneration package for MRTs, whilst maintaining an appropriate balance between the fixed and variable elements. Given the role the Insurance Group plays as part of the wider UK-focused consumer and commercial bank, the majority of Insurance Group employees participate in the annual Group Performance Share Plan.

Some employees participate in specialist or enhanced bonus arrangements, where variable remuneration may be a higher proportion of total remuneration, with salary levels being guided by a combination of external market data, peer comparisons and internal pay ranges where applicable.

The maximum ratio of variable to fixed remuneration for MRTs approved by shareholders at the 2014 AGM is 200 per cent.

5.4 Variable Reward Plans

5.4.1 Group Performance Share Plan

The Group Performance Share (GPS) plan is an annual discretionary bonus plan. The plan is designed to reflect specific goals linked to the performance of the Group, business, and individual performance. Individual GPS awards are based upon individual financial and non-financial performance, including risk management performance. Most colleagues and all Material Risk Takers (MRTs) participate in the GPS plan.

Individual GPS awards are based upon individual contribution, overall Group financial results and an assessment of the individual's contribution, performance, behaviours and development over the past calendar year.

The Group's total risk-adjusted GPS outcome is determined by the Remuneration Committee annually, taking into account the Group balanced scorecard outcome and modified for collective and discretionary adjustments to reflect risk matters and / or other factors.

The Group balanced scorecard performance measures and targets are set annually by the Committee in line with the Group's strategic business plan and consist of both financial and non-financial measures, and the weighting of these measures are determined annually by the Committee.

Remuneration under the Group Performance Share Plan is a mixture of cash and shares. The Group applies deferral arrangements to GPS and variable pay awards made to colleagues. GPS awards for MRTs are subject to deferral and a holding period in line with regulatory requirements and market practice.

Material Risk Takers, identified staff and all other Executives are subject to the Risk Performance Review process incorporating a risk assessment and commentary by their line manager and 2nd line risk partner is embedded within 'Your Best'. The risk performance review outcome will be taken into account when the line manager determines the colleagues annual GPS outcome.

5.4.2 Other types of awards

Guarantees, Buy-outs and Retention Awards are only permitted in line with the PRA/FCA remuneration requirements, and are subject to the approval processes set out in the Group's Reward Governance Framework, including the Buy Out policy and Deferral and Performance Adjustment policy.

Guarantees for variable remuneration may only be offered in exceptional circumstances to new hires for the first year of service.

5.4.3 Redundancy Pay

All colleagues with two or more years' service are entitled to statutory redundancy pay. Enhanced redundancy pay may be offered dependent on other opportunities for the colleague in the Group.

Further details can be found in the Directors' remuneration section of the 2023 LBG plc Annual Report at: <https://www.lloydsbankinggroup.com/investors/annual-report.html>

6 All Employee Share Plans

There are also two "all employee" share plans available for investment by all employees, namely Sharematch and Sharesave.

Sharesave is a savings account and a combined share option plan that's offered from time to time. Sharematch gives employees the opportunity to invest in Lloyds Banking Group shares (called Partnership Shares). There is no fixed invitation period for Sharematch - employees can join at any time either online or by phone.

6.1 Pension and supplementary schemes

Members of the Insurance Board, its Executive Committees and other key function holders, are eligible for membership of the Group's employee pension schemes on the same terms as other colleagues. The Group does not operate an early retirement scheme.

6.2 Quantitative disclosures

A non-SNI MIFIDPRU investment firm must disclose the total number of material risk takers identified by the firm under SYSC 19G.5. For the year ending 31st December 2023 the total number of material risk takers for the Company, including senior management, was 13.

A non-SNI MIFIDPRU investment firm must disclose the following information, split into categories for senior management, other material risk takers, and other staff:

- (a) the total amount of remuneration awarded;
- (b) the fixed remuneration awarded; and
- (c) the variable remuneration awarded

£	Senior Management*	Other Material Risk Takers	Other Staff
Fixed remuneration	1,615,461	2,586,737	10,187,819
Variable remuneration	1,390,600	2,663,817	471,559
Total remuneration	3,006,061	5,250,554	10,660,378

* Senior management is aligned to the regulatory definition contained in Article 2 (9) of DIRECTIVE 2013/36/EU which of means those natural persons who exercise executive functions within an institution and who are responsible, and accountable to the management body, for the day-to-day management of the institution. This excludes non-executive directors in their supervisory capacity.

A non-SNI MIFIDPRU investment firm must disclose the following information, split into categories for senior management and other material risk takers:

- (a) the total amount of guaranteed variable remuneration awards made during the financial year and the number of material risk takers receiving those awards;

- (b) the total amount of the severance payments awarded during the financial year and the number of material risk takers receiving those payments; and
- (c) the amount of the highest severance payment awarded to an individual material risk taker.

In financial year 2023 there were no MRTs (including Senior Management) who received a guaranteed variable remuneration award or a severance payment.

7 Investment Policy

The Company is not required to provide a disclosure on investment policy as it is not categorised as a larger non-SNI firm due to meeting the conditions of MIFIDPRU rule 7.1.4.